

51ST

ANNUAL REPORT
& STATEMENT OF ACCOUNTS
2020/2021



YOUR LOCAL CLUB, SUPPORTING OUR LOCAL COMMUNITY



YOUR LOCAL CLUB

SUPPORTING OUR LOCAL COMMUNITY

CANCER OUTPATIENTS APPEAL • CHRISTMAS HAMPERS FOR THE NEEDY
EMOTIONAL DISTURBANCE UNIT • ESCAPE ARTFEST • KOORI KIDS

MARINE RESCUE KIOLOA • MARINE RESCUE ULLADULLA • MASTER BUILDERS AWARDS
MOLLYMOOK BRIDGE CLUB • MOLLYMOOK OUTRIGGERS • MOLLYMOOK SURF CLUB
MILTON ULLADULLA PANTHERS FOOTBALL CLUB • MILTON ULLADULLA MEN'S SHED



BUILDING PARTNERSHIPS WITH OUR LOCAL COMMUNITY

- MILTON ULLADULLA RSL SUB-BRANCH • SAFE WATERS COMMUNITY CARE
- SHOALHAVEN PCYC • ULLADULLA & DISTRICTS NETBALL ASSOCIATION
- ULLADULLA COMMUNITY RESOURCE CENTRE
- ULLADULLA GAME FISHING • ULLADULLA PUBLIC SCHOOL
- ULLADULLA UNITED CRICKET CLUB • ULLADULLA WATER SKI CLUB

Board of Directors 2020 - 2021



WILLIAM DRURY
President



SIMON LAW
Vice President



TONY IRELAND
Vice President



PAUL WARREN
Director



TONY HOPPER
Director



JOHN BROUGHTON
Director



TONY INGOLD
Director



DARRYL BOZICEVIC
Secretary Manager

CURRENT LIFE MEMBERS:

Greg Brumby, Joe Hughes, Tony Ingold, Shelley Payten,
Mark Richardson, Jeanie Walsh, Brian Wilkins, Ted Wild, Annie Steel

PAST LIFE MEMBERS:

M Bolin, J Gittens, E McMaha, J Lyall, F Pascoe, H Warren, M Gittens,
B Barkl, F Duncan, R Coster, J Donkin

CURRENT PATRONS:

Mick Timmings

PAST PATRONS:

Norm Ralston, Dawn Rash



The Board extends sincere sympathy to the families of members who have passed away in the last year; there will be a minute silence at the AGM.

Milton Ulladulla ExServos Club Limited

ABN 90 000 858 364

Notice is hereby given that the 51st ANNUAL GENERAL MEETING of the MILTON ULLADULLA EXSERVOS CLUB LIMITED is to be held on **Sunday 7th November 2021** commencing at **9.30am** in the Club lounge, 212-222 Princes Highway, Ulladulla, New South Wales.

William Drury - President

Agenda

1. Welcome
2. Introduction
3. Reception of Apologies
4. One minute silence for deceased members
5. Returning Officer Report on Elections
 - President
 - 2 x Ordinary Board members (Directors)
6. Confirmation of Minutes of the 50th Annual General Meeting held on Sunday 8th November 2020
7. To receive and consider the President's Report
8. To receive and consider the Secretary Manager's Report
9. To receive and consider the Financial Report, Directors Report and Auditor's Report for the year ended 30 June 2021
10. To consider proposed resolutions:
 - (i) That pursuant to the Registered Clubs Act, Members to pass Resolution 1 which approves and agrees to expenditure by the Club in the sum of not exceeding \$10,000 until the next Annual General Meeting for expenses of the Directors;
 - (ii) That pursuant to the Registered Clubs Act, Members to pass Resolution 2 which approves and agrees to expenditure by the Club in the sum of not exceeding \$20,000 until the next Annual General Meeting for professional development and education of the Directors;
 - (iii) Members to consider and, if thought fit, pass Resolution 3 (set out below) to declare all Club Land Non-Core (except for the part of Club Land on which the Club House is located and the lot between the Club House and the Princes Highway which will both remain Core Property) for the purposes of Section 41E of the Registered Clubs Act 1976 (NSW) to allow the Board flexibility to consider future development of the site for the benefit of Club members;
 - (iv) Subject to Resolution 3 being approved, Members to consider and, if thought fit, pass Special Resolution 4 (set out below) as a special resolution to amend the Constitution of Club so that any real property owned by the Club cannot be sold without a resolution approving such sale having first been passed by a majority of the member present at a General Meeting of the Ordinary members of the Club;
 - (v) Members to consider and, if thought fit, pass Resolution 5 (set out below) as a special resolution to amend the Constitution of the Club to update the Constitution including by deletion of references to provisions of the Registered Clubs Act which no longer exist and replace or amend such rules to reflect current legislation including the introduction of the Registered Club Accountability Code and amendments to the Corporations Act.
11. Club Property Report
12. Amalgamation Expressions of Interests received / Unsolicited Merger Offers Received
13. General Business

Milton Ulladulla ExServos Club Limited

ABN 90 000 858 364

NOTE 1:

If members have questions on the Financial Report, they are respectfully requested to submit them to the Secretary Manager at least seven (7) days before the Annual General Meeting so that if necessary, the matter can be appropriately researched before the Annual General Meeting.

NOTE 2:

1. In accordance with Section 41E of the Registered Clubs Act as at the end of the financial year being 30 June 2021:
 - (a) the following properties are core property of the Club:
 - (i) licensed premises at 212-222 Princes Highway, Ulladulla (being Lot 16 of deposited plan 747884);
 - (ii) car park facilities at 212-222 Princes Highway, Ulladulla (being Lot 16 of deposited plan 747884);
 - (b) the following properties are non-core property of the Club:
 - (i) land located at 206 Princes Highway, Ulladulla (being Lot 206 of deposited plan 236164);
 - (ii) land located at 208 Princes Highway, Ulladulla (being Lot 208 of deposited plan 236164); and
 - (iii) land located at 210 Princes Highway, Ulladulla (being Lot 210 of deposited plan 236164).
2. Core property is any real property owned or occupied by the Club that comprises:
 - (a) the defined premises of the Club; or
 - (b) any facility provided by the Club for use of its members and their guests; or
 - (c) any other property declared by a resolution passed by a majority of the members present at a general meeting of Ordinary members of the Club to be core property of the Club.
3. Non-core property is any other property (other than that referred to above as core property) and any property which is declared by the members at a general meeting or ordinary members of the Club not to be core property.
4. The significance of the distinction between core property and non-core property is that the Club cannot dispose of any core property unless:
 - (a) the property has been valued by a registered valuer within the meaning of the Valuers Act 2003;
 - (b) the disposal has been approved at a general meeting of the Ordinary members of the Club at which the majority of the votes cast support the approval; and
 - (c) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
5. These disposal provisions and what constitutes a disposal are to some extent modified by regulations made under the Registered Clubs Act. For example, the requirements in paragraph 4 above, amongst other things, do not apply to:
 - Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been subject of a valuation by a registered valuer; or
 - Core property that is leased or licensed to a telecommunications provider for the purposes of a telecommunication tower.
6. Non-core property is not subject to the limitations referred to in paragraph 4 and 5 above and can be disposed of without the Club having to follow the procedure referred to in paragraph 4 above.

RESOLUTIONS AND EXPLANATORY NOTES ARE PER PAGE 10 - PAGE 15

Presidents' Report 2021

Milton Ulladulla ExServos Club Limited For the year ended 30 June 2021

I would like to present my President's report for our Club's 51st Annual Report.

In what has been an unprecedented year, the Club has performed exceptionally well under varying COVID-19 restrictions. In real terms, this meant it was very difficult to plan weeks or months in advance as we would do normally in our day-to-day operations. The past year has seen the Club focus on our core business to ensure that we maintain a sound financial base to secure the viability of our Club.

This cautious but very focused approach has resulted in a profit for the year of \$2,715,918.

One of the Board's aims for the year was debt reduction, with our Club paying down debt for the year to the tune of \$2,847,000. This is an exceptional result that has put us in a sound financial position moving forward.

During the year we saw the retirement from the Board of long-term member, Vice President and Life Member Annie Steel. Annie's work on the Board over 15 years has been of the highest order. Annie's work has led to the Club we enjoy being as great as it is today. As a result of Annie's retirement, Tony Ingold, Life Member has returned to the Board with his knowledge and experience and is an asset to the Board and our Club.

We have still supported many local sporting and community groups strongly throughout the year. As I have mentioned in previous reports, I am very proud, as is all the Board, to see our ExServos logo on many junior and senior sporting group jerseys, whether it be Junior League, Soccer, Netball, AFL, the Surf Club, and many other groups. Our support to these organisations has been, and still will be, vital as we come out of COVID restrictions/lockdown, ensuring as many children and adults as possible are able to play the sport of their choice and be involved in the many community organisations.

In saying the above, it has been disappointing that some of the events and programs we have supported have not been able to take place. I look forward to a time where we can again support the Kokoda Trek program in conjunction with our RSL Sub-branch and Ulladulla High School.

To the Board of the Milton Ulladulla ExServos, Vice President Simon Law, Vice President Tony Ireland and Directors Paul Warren, Tony Hopper, John Boughton and Tony Ingold, I thank you for your time and effort. Your business acumen is of great benefit to our Club. Taking time out of your busy lives, businesses and having time away from family shows great commitment to our members and to our wider community. Thank you again.

One of the things that makes our Club great and is a major factor in our success is our ExServos team. Thank you to all our managers and staff across our Club. It is your commitment and dedication to our members and guests every time they visit that leaves them with a positive experience. I always love attending our Club as the service is always exceptional.

Matt Bryant our Operations/Finance Manager has been a great asset to us this year with his knowledge base and work ethic playing a large part in us achieving the results we have done this year. Thank you for your commitment this year Matt.

To our CEO Darryl Bozicevic. As I mentioned at the start of this report, in what has been an unprecedented year, your commitment to your role goes beyond a paid employee, with you going above and beyond on many occasions throughout the year. Your willingness to push yourself and always look to learn and research what is best for our Club is a credit to you and of great benefit for our Club. Thank you from the Board and myself.

To my wife Gillian and family. Thank you for your support as always, which allows me time to undertake the role of President.

To finish off I wish everyone well in the coming year and enjoy the festive season. I trust COVID will allow us all to see those who mean the most to us.

Regards,



William Drury
PRESIDENT

Secretary Managers Report 2021

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

On behalf of the Board of Directors and I, I present to you our Club's 51st Annual Financial Report for the year ended 30 June 2021 as Secretary Manager.

The Club's financial performance this year is a profit of \$2,715,918.

This year has been a very different year working under COVID-19 restrictions and not knowing what may or could happen tomorrow. With no end of COVID in sight, and not knowing when and if the next closure was going to occur, and for how long, made this year somewhat difficult to plan ahead. The Club closure in September last year that lasted for 5 days had an impact for at least 8 weeks after we re-opened before we returned to pre-shut down visitation numbers. Given the uncertainty that COVID has brought to business in general and our Club, the result is an excellent one.

During this time, we have learnt a lot about our Club, the offerings, the products, services and what the business looks like with, or without these products and services. In some ways it has taught us that less is more! We look forward to the coming years and finding the balance with our products and services; some of which we may not see return.

The Club's core business and revenue focus remains the same; Gaming, Bar, Restaurant and Bottle shop. The Club will continue to drive visitation and promotions around these areas and promotional activity will be commensurate to these products and services.

The revenue from ordinary activities increased by \$2.7m (28%) to \$12.6m, with the majority of this increase due to our core business activities.

Although expenses increased on the prior year, it was only by 1.1% to \$9.8m, which is distinctly less than the 28% increase in revenue. Whilst trading expenses did increase proportionally with revenue, significant other savings contributed to keeping the overall increase to only 1.1%. The major savings were in the areas that were ceased during COVID, such as badge draws, the courtesy buses, poker, bingo, raffles, happy hour, discounted meals, entertainment and Local Express amongst others.

Early this year the Board completed a strategic planning session, to revisit our strategic direction. The focus ahead continues with debt reduction, and looking at diversification options, while maintaining focus on our core business. Though we have had an exceptional result this year, we know that may not continue, and the opportunity to consolidate and being mindful of opportunities is a fine balance.

Our membership numbers remain solid at 12,525 at the end of the financial year, which is only slightly down on last year.

The biggest change in the Statement of Financial Position this year is the debt reduction, by \$2.847m. This has reduced our debt level to \$2m.

The Club has continued with its support of the local community through donations, sponsorships, fundraisers and ClubGRANTS this year. The total contribution to the community was \$110k.

This year we continued to work closely with the RSL Sub-branch. This year the Anzac Day dawn service was restricted due to COVID-19 but was well attended. Unfortunately, the Kokoda trek for our high school students was cancelled again and so was our attempt to hold an event with the high school with special guest Dr Brendan Nelson.

It has been great to see the RSL Day Club come back for their group meetings/activities and enjoying our restaurant facilities and food offering. A special thank you to Maggie Warren and Annie Alexander for running our RSL Day Club. This year Maggie Warren made the finalist list in the Clubs and Community Awards, in the category of "Heart of the Community" for her contributions to our community. We thank and congratulate her, well done Maggie!!

This year Paul Warren stepped down as President of the RSL Sub-Branch; we thank you Paul for your great service to the RSL. We look forward to a great relationship with the new and incoming President Sean Hendry Club again soon.

Thank you to our Staff and Supervisors for what has been a difficult year of uncertainty. This year's result is exceptional and is a result of the great service that we deliver to our members and guests. Well done team, and as we say, a "PEAKing effort".

Behind every good team is a strong Management team, so to the Club's Operations/Finance Manager Matt, great job this year and thanks for your support. To all our Managers, Alison, Marlee, Kirstyn, Tim, Michelle, Rob, David and Kim, your support and input has certainly assisted us in achieving a great result in difficult and uncertain times, so well done team and thank you.

I would like to thank the Board (President William Drury, Vice Presidents Simon Law and Tony Ireland, along with Directors Paul Warren, Tony Hopper, John Broughton, returning but also "new" Director Tony Ingold and long serving and outgoing Vice President Annie Steel) for a huge effort this year. Your input into the Club's strategic direction is to be commended and greatly appreciated by our Members and Staff. I personally also want to thank you for your trust, support, time, and dedication. It is easy to take it for granted, given that your time is voluntary! To your partners and family thank you for sharing them with us. We also all wish Annie and Graeme all the best and thank Annie for her 15 years of service to the Club.

A special thanks also to Club President William Drury, who meets with me weekly as a minimum, but whom I sometimes speak to daily or several times a day. Will, you always make yourself available at short notice, 7 days a week, for which I'm very grateful, thank you.

To our members, thank you for your continued support, loyalty, and commitment to making this Club a great place.

The Board, Management and Staff will do our best to recover from what has been a tough year and we look forward to presenting you with some great new initiatives, exceptional customer service, experience and value, and most importantly, our friendly smiles will always be here waiting to greet you!

The festive season is nearly upon us, so let's hope that it is a joyful one this year, being pleasant and safe for everyone. From all the ExServos team to you and your families, we hope that you have a wonderful Christmas; please remain safe. We wish you all the best for the coming year and look forward to seeing you, your family, and friends in your Club again soon.

A handwritten signature in black ink, appearing to read 'Darryl Bozicevic', with a long horizontal line extending to the right.

Darryl Bozicevic
Secretary Manager

Notice of Ordinary and Special Resolutions

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Members will be asked to consider and if thought fit pass the following resolutions, which are proposed as Ordinary and Special Resolutions:

Resolution 1 - Ordinary Resolution

That pursuant to the Registered Clubs Act:

- (a) The members hereby approve and agree to expenditure by the Club in the sum not exceeding \$10,000 until the next Annual General Meeting of the Club. For the following expenses, subject to approval by the Board of Directors of the Club:
 - (i) The reasonable cost of a meal and beverage for each Director immediately before or immediately after a Board or Committee meeting.
 - (ii) Reasonable expenses incurred by Directors within the Club or elsewhere in relation to such other duties including entertainment of special guests to the Club and other promotional activities approved by the Board, on production of documentary evidence of such expenditure.
 - (iii) Reasonable expenses for the members of the Board of Directors and their partners to attend an end of year dinner.
 - (iv) The Club providing each Director with a uniform of a blazer, trouser or skirt, shirt or blouse, and a jumper.
- b) The members acknowledge that the benefits in (a) above are not available to members generally but only for those who are Directors of the Club and those members directly involved in the above activities.

EXPLANATORY NOTES TO MEMBERS ON RESOLUTION 1

1. The purpose of Resolution 1 is to have the members in General Meetings approve an amount no greater than \$10,000 for expenses incurred by Directors in the performance of their duties.

Procedural Matters in Relation to the proposed Ordinary Resolution

1. Resolution 1 must be passed as a whole and cannot be amended from motions from the floor of the meeting or divided into two or more separate resolutions.
2. To be passed, Resolution 1 must receive votes in its favour from not less than a simple majority of those members, who being entitled to do so, vote in person at the meeting.
3. The Board of Directors of the Club recommends that members vote in favour of Resolution 1.

Resolution 2 - Ordinary Resolution

That pursuant to the Registered Clubs Act:

- a) The members hereby approve and agree to expenditure by the Club in the sum not exceeding \$20,000 for the professional development and education of Directors until the next Annual General Meeting and being:
 - (i) The reasonable cost of Directors attending the ClubsNSW Annual General Meeting.
 - (ii) The reasonable cost of Directors attending legislated training, seminars, lectures, trade displays, organised study tours, fact finding tours and other similar events as may be determined by the Board from time to time.
 - (iii) Attendance at Functions with spouses where appropriate and required to represent the Club.
- b) The members acknowledge that the benefits in (a) above are not available to members generally but only for those who are Directors of the Club.

EXPLANATORY NOTES FOR ORDINARY RESOLUTION 2:

1. The purpose of Resolution 2 is to have the members in General Meetings approve an amount no greater than \$20,000 for the expenditure by the Club for Directors to attend legislated training, seminars, lectures, trade displays and other similar events including the ClubsNSW Annual General Meeting. Also, to enable the Club's governing body to be kept abreast of current trends and developments, which may have a significant bearing on the nature and the way in which the Club conducts its business. Included in the above would be the attendances at functions with spouses where appropriate and required to represent the Club.

Procedural Matters in Relation to the proposed Ordinary Resolution

1. Resolution 2 must be passed as a whole and cannot be amended from motions from the floor of the meeting or divided into two or more separate resolutions.
2. To be passed, Resolution 2 must receive votes in its favour from not less than a simple majority of those members, who being entitled to do so, vote in person at the meeting.
3. The Board of Directors of the Club recommends that members vote in favour of Resolution 2.

Resolution 3 - Ordinary Resolution

To consider, and if thought fit, to pass the following ordinary resolution:

“That the members declare, for the purposes of Section 41E of the Registered Clubs Act 1976 (NSW), the following real property not to be core property of the Milton Ulladulla Ex-Servos Club Limited:

1. Lot 1 in Deposited Plan 1258434;
2. Lot 2 in Deposited Plan 236164;
3. Lot 3 in Deposited Plan 236164; and
4. Part of Lot 16 in Deposited Plan 747884 being that part of that lot hatched and labelled Part B Non-Core Property in the plan below:



EXPLANATORY NOTES TO MEMBERS ON RESOLUTION 3

1. The Club premises is located on a large parcel of real property made up of several different lots. The Club wishes to be able to consider alternative uses for the real property of the Club other than the part of the real property on which the Club premises is located. For this purpose, the real property other than the part on which the Club premises is located, is proposed to be declared non-core for the purposes of the Registered Clubs Act.
2. Section 41E of the Registered Clubs Act 1976 (NSW) defines “core property” to include:
 - (a) the premises of the Club, or
 - (b) any facility provided by the Club for the use of its members and their guests, or
 - (c) any other property declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the Club, to be core property of the Club,but does not include any property referred to in paragraphs (a)-(c) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the Club, not to be core property of the Club.

but does not include any property referred to in paragraphs (a)-(c) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the Club, not to be core property of the Club.

3. Section 41E of the Registered Clubs Act prevents “core property” being disposed of (which includes a sale, a lease, or a license the property or to otherwise deal with the property in such a manner as may be prescribed by the regulations) unless:
 - (a) The property has been valued by a qualified valuer; and
 - (b) The disposal has been approved at a general meeting of the ordinary members of the Club in which a majority of the votes cast supported the approval; and
 - (c) Any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer, except in circumstances specified in the Registered Clubs Regulation 2015 (NSW).
4. If the ordinary resolution is passed, those lots and part lots specified in the resolution will be classified as non-core property for the purposes of Section 41E of the Registered Clubs Act and the Board will, subject to the restrictions on sale of real property imposed by the proposed resolution 4 below if passed, be able to redevelop and/or dispose of the land (for example by way of subdivision, sale, licence and/or lease) as it considers fit without needing to call further general meetings to obtain further approval under the Registered Clubs Act.

Procedural Matters in Relation to the proposed Ordinary Resolution

1. To be passed, Resolution 3 requires votes from a simple majority of eligible members (50% + 1) present and voting on the Ordinary Resolution at the meeting.
2. Members should read the Explanatory Notes to Members set out above which explains the general nature and effect of Resolution 1.
3. Please direct any question or concerns about Resolution 3 in writing to the Club’s Secretary Manager, if possible, before the Annual General Meeting.
4. Proxy Votes are not allowed under the Registered Clubs Act nor the Constitution of the Club.
5. The Board of Directors of the Club recommends that members vote in favour of Resolution 3.

Resolution 4 - Special Resolution

Subject to the approval of Resolution 3, to consider, and if thought fit, to pass the following special resolution:

“That the Constitution of the Club be amended by:

- (a) Adding a new Rule 8.7 as follows:

“8.7 Any real property owned by the Club (both core and non-core property as defined by the Registered Clubs Act) cannot be sold without a resolution approving such sale having first been passed by a majority of the members present at a General Meeting of the Ordinary members of the Club.”
- (b) Making any other consequential amendments including updating Rule cross referencing as required to accommodate the above amendments.

EXPLANATORY NOTES TO MEMBERS RESOLUTION 4

1. A draft amended Constitution of the Club incorporating all the proposed amendments from Resolution 4 and Resolution 5 (in mark-up) is can upon request be emailed to a member.
2. Resolution 4, if passed will prohibit the sale by transfer of any Club Land unless such transfer has already been approved by members at a General Meeting.

Procedural Matters in relation to Resolution 4

1. To be passed, Resolution 4 requires votes of not less than 75% of those members present and voting on Resolution 4 at the meeting.
2. Only Life members and Club members being eligible to do so, and who are present and financial, are eligible to vote on Resolution 4.
3. Employees of the Club are not eligible to vote on Resolution 4.
4. Members should read the Explanatory Notes to Members set out above which explains the general nature and effect of Resolution 4.
5. Please direct any question or concerns about Resolution 42 in writing to the Club's Secretary Manager, if possible, before the Annual General Meeting.
6. Proxy Votes are not allowed under the Registered Clubs Act or the Constitution of the Club.
7. The Board of Directors of the Club recommends that members vote in favour of Resolution 4.

Resolution 5 - Special Resolution

To consider, and if thought fit, to pass the following special resolution:

"That the Constitution of the Club be amended as follows:

- (a) Inserting the following new definition into Rule 3.1 as follows:
" (p) "Registered Clubs Accountability Code" means the code set out in Schedule 2 of the Registered Club Regulations 2015 pursuant to clause 41C of the Registered Clubs Act."
- (b) The deletion from Rule 15.13 of the words "Upon a person being elected as a member of the Club the Secretary shall cause a notice of such election to be promptly forwarded or posted to such person."
- (c) The deletion of the word "or" from the end of 20.1(c)
- (d) Inserting a new Rule 25.12 as follows:
"25.12 If permitted by law and the Board so determines, a postal or electronic ballot shall be conducted under procedures determined by the Board from time to time."
- (e) Deletion of "a" from Rule 27.4.
- (f) Deletion of Rules 28.1, 28.2, 28.3 and 28.4 and replace with the following:
"28.1 In accordance with the Registered Club Accountability Code, any director of the Club must disclose the following matters to the Club to the extent they relate to the director:
 - (a) any material personal interest that the director has in a matter relating to the affairs of the Club,
 - (b) any personal or financial interest of the director in a contract relating to the procurement of goods or services or any major capital works of the Club,
 - (c) any financial interest of the director in a hotel situated within 40 kilometres of the Club's premises,
 - (d) any gift valued at \$1,000 or more, or any remuneration of an amount of \$1,000 or more, received by the director from an affiliated body of the Club (as defined in the Registered Club Accountability Code) or from a person or body that has entered into a contract with the Club.
- (g) Delete Rule 28.2 and replace it with:
"28.2 The Secretary shall, in accordance with the Registered Club Accountability Code keep a register of disclosures made to the Club pursuant to Rule 28.1."
- (h) Delete Rules 28.3, 28.4 and 28.5 and replace them with:
"28.3 Rule 28.1 does not limit the provision of the Registered Clubs Act"
- (i) Delete Rules 29.1, 29.2 and 29.3 and replace with the following:
"29.1 In accordance with the Registered Clubs Accountability Code, the Club must not enter into a commercial arrangement or a contract with a director or with a company or other body in which a director has a pecuniary interest (as defined in the Registered Clubs Accountability Code and not including interests exempted by the Registered Clubs Act), unless the proposed commercial arrangement or contract is first approved by the Board.
29.2 The Board must ensure that the Club complies with all requirements relating to the provision of information to members of the Club as required by the Registered Clubs Accountability Code including without limitation clauses 9 (Provision of Information to Members), 9A (Training disclosures) and 10 (Financial Statements) of the Registered Clubs Accountability Code."

- (j) Amend the heading at Rule 30 by inserting the words "OR MANAGER".
- (k) Delete Rules 30.1 and 30.2 and replace with the following:
"30.1 Subject to paragraph 30.2, the Club must not enter into a contract with:
(a) the Secretary or a manager or the Club (as defined in the Registered Club Accountability Code); or
(b) any close relative (as defined in the Registered Clubs Accountability Code) of the Secretary or a manager of the Club; or
(c) any company or body in which the Secretary or a manager of the Club, or a close relative of the Secretary or a manager of the Club, has a controlling interest (as defined in the Registered Clubs Accountability Code);
30.2 Paragraph 30.1 does not prevent the Club entering into a contract with any of the above persons which is:
(a) a contract of employment as permitted by the Registered Clubs Act; or
(b) otherwise permitted by the Registered Clubs Act."
- (l) Delete Rule 33.4(a) and replace it with:
"33.4(a) The Board must call and arrange to hold a general meeting of the Club on the request of members with at least 5% of the votes that may be cast at the general meeting."
- (m) Make any other consequential amendments including updating Rule cross referencing as required to accommodate the above amendments and updating of headings including those set out in Annexure "A".

EXPLANATORY NOTES TO MEMBERS ON RESOLUTION 5

1. A draft amended Constitution of the Club incorporating all the proposed amendments from Resolution 4 and Resolution 5 (in mark-up) can upon request be emailed to a member.
2. Resolution 5 if passed will update the Constitution including deletion of references to provisions of the Registered Clubs Act and Corporations Act which no longer exist and replace or amend such rules to reflect current legislation including the introduction of the Registered Club Accountability Code and amendments to the Corporations Act.

Procedural Matters in relation to Resolution 5

1. To be passed, Resolution 5 requires votes of not less than 75% of those eligible members present and voting on Resolution 5.
2. Only Life members and Club members being eligible to do so, and who are present and financial, are eligible to vote on Resolution 5.
3. Employees of the Club are not eligible to vote on Resolution 5.
4. Members should read the Explanatory Notes to Members set out above which explains the general nature and effect of Resolution 5.
5. Please direct any question or concerns about Resolution 5 in writing to Club's Secretary Manager, if possible, before the Annual General Meeting.
6. Proxy Votes are not allowed under the Registered Clubs Act or the Constitution of the Club.
7. The Board of Directors of the Club recommends that members vote in favour of Resolution 5.

Dated at Ulladulla this 18th day of October 2021.

By Direction of the Board



Darryl Bozicevic
SECRETARY MANAGER

Club Property Report - prior to above proposed resolutions

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Pursuant to Section 41J(2) of the Registered Clubs Act for the financial year ended 30 June, 2020:

- a) the following properties are core property of the Club:
 - (i) licensed premises at 212-222 Princes Highway, Ulladulla (being Lot 16 of deposited plan 747884);
 - (ii) car park facilities at 212-222 Princes Highway, Ulladulla (being Lot 16 of deposited plan 747884);

- b) the following properties are non-core property of the Club:
 - (i) land located at 206 Princes Highway, Ulladulla (being Lot 206 of deposited plan 236164);
 - (ii) land located at 208 Princes Highway, Ulladulla (being Lot 208 of deposited plan 236164); and
 - (iii) land located at 210 Princes Highway, Ulladulla (being Lot 210 of deposited plan 236164).

Notes to Members

1. Section 41J(2) of the Registered Clubs Act requires the annual report to specify the core property and non-core property of the Club as at the end of the financial year to which the report relates.
2. Core property is any real property owned or occupied by the Club that comprises:
 - a) the defined premises of the Club; or
 - b) any facility provided by the Club for use of its members and their guests; or
 - c) any other property declared by a resolution passed by a majority of the members present at a general meeting of Ordinary members of the Club to be core property of the Club.
3. Non-core property is any other property (other than that referred to above as core property) and any property which is declared by the members at a general meeting of ordinary members of the Club not to be core property.
4. The significance of the distinction between core property and non-core property is that the Club cannot dispose of any core property unless:
 - a) the property has been valued by a registered valuer within the meaning of the Valuers Act 2003; and
 - b) the disposal has been approved at a general meeting of the Ordinary members of the Club at which the majority of the votes cast support the approval;
 - c) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
5. These disposal provisions and what constitutes a disposal for the purposes of section 41J are to some extent modified by regulations made under the Registered Clubs Act and by Section 41J itself. For example, the requirements in paragraph 4 above, amongst other things, do not apply to:
 - Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been the subject of a valuation by a registered valuer; or
 - Core property that is leased or licensed to a telecommunications provider for the purposes of a telecommunication tower.
6. Non-core property is not subject to the limitations referred to in paragraph 4 and 5 above and can be disposed of without the Club having to following the procedure referred to in paragraph 4 above.

Directors' Report

Milton Ulladulla ExServos Club Limited For the year ended 30 June 2021

The Directors present their report together with the financial report of the Milton Ulladulla Ex-Servos Club Limited for the year ended 30 June 2021 and the auditor's report there on.

Directors

The Directors of the Company at any time during or since the end of the financial year are:

Name	Experience and Special Responsibilities
Mr William Ernest Drury <i>President</i>	Mr Drury has been a Director since September 2011. He is the owner of Ulladulla Printing Service, President of NSW Country Rugby League Referees' Association, President of Clubs NSW South Region. Life Member of South Coast Group 7 referee association, Country Rugby League Referees association and Milton Ulladulla Junior League. He has been a member of the ExServos Club for over 25 years. He is also a long serving member of Mollmook Surf Lifesaving Club. Mr Drury is actively involved in many local community events, groups and sporting associations such Milton Ulladulla Junior Rugby League. Mr Drury is committed to his position as President of the Club and aims to ensure that the Club continues to flourish, prosper and grow stronger in the community for the benefit of members and their invited guests.
Mr Simon Thomas Law <i>Vice President</i>	Mr Law has been a Director since May 2013. He has owned Milton Ulladulla Funeral Services since 2004 and has worked as a Funeral Director since 1993. Mr Law was a Board member of the Milton Ulladulla Football Club (Soccer) for 15 years, is past President of the NSW/ACT Division of the Australian Funeral Directors Association and has been a member of the Ulladulla unit of the State Emergency Service since 2001, a Scout leader as well as being an Authorised Marriage Celebrant since 2010. Mr Law is committed to the development & growth of the Club for the benefit of its members, guests and the community as a whole.
Mr Anthony James Ireland <i>Director</i>	Mr Ireland has been a Director since January 2017. He is an Optometrist, completing undergraduate studies in 1998, and Master of Optometry degree in 2008. Mr Ireland has been working in the Shoalhaven since 1999, and started his first practice in Ulladulla in 2003. Mr Ireland also has practices in Batemans Bay and Merimbula, and is a founding member of EyeQ Optometrists. Mr Ireland is a very active member of Mollmook Surf Life Saving Club, and has been involved in surf lifesaving for over 25 years. He coaches Nippers as well as the senior swim board and ski team, and has won state and national medals as a competitor. Mr Ireland is excited to be steering the Club into the future, for the benefit of members and the local community.
Mrs Annette Irene Steel <i>Vice President - Resigned April 2021</i>	Mrs Steel was a Director from June 2006 to April 2021. She was the IMB Ulladulla Bank Manager 2002 - January 2019, and is now retired. She has been actively involved in all commercial and residential aspects of finance for over 40 years. Her community responsibilities include being an active Justice of the Peace since 1996. Mrs Steel is committed to her position as a Director of the Club and is dedicated to promoting the Club and ensuring it is always successful and in a sound financial position.
Mr Paul Anthony James Warren <i>Director</i>	Mr Warren has been a Director since September 2011. He retired from the Royal Australian Navy as a Chief Petty Officer after 20 years of service, and was also a Duty Manager at Coles Ulladulla for 9 years. Mr Warren has been the President of the Milton Ulladulla RSL Sub-Branch for the last 10 years, was Vice President/Pensions Officer for several years prior, and is a current Chairman of the Milton Ulladulla War Memorial Trust. Mr Warren has lived in Burrill Lake since 1985 and has been an active member of the Club for 38 years. Mr Warren is committed to his position as a Director of the Club and helping to guide the Club forward for the benefit of members and guests.
Mr Anthony Derek Hopper <i>Director</i>	Mr Hopper has been a Director since April 2018. He is a real estate veteran with 40 years experience in the real estate industry having worked in large well established organisations such as Knight Frank Group & M J Davies Industrial. Tony has a wealth of knowledge in Residential / Industrial sales marketing, leasing and management. Tony is successful and respected in the local property market and a long term member of the prestigious Multi Million Dollar Club that recognises high sales turnover. Tony and his family have been supportive members of the local community for over 30 years.

Directors' Report

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Mr John James Broughton
Director

Mr Broughton has been a Director since February 2020. He is a Financial Advisor and a Principal at Tailor-Made Financial Services Milton, where he has worked since 2005. John is also a Director at Tailor-Made and provides holistic financial advice on Self-Managed Super Funds, superannuation, retirement planning and investment advice. He is very active in the community, holding the roles of Treasurer of Milton Ulladulla Apex Club, Treasurer of the Milton Ulladulla Business Chamber and he is on the membership committee of the Ulladulla Business Network International (BNI). John's financial expertise is a welcome addition to the Board of Directors.

Mr Anthony William Ingold
**Director - Appointed
April 2021**

Mr Ingold is a self-employed licensed plumber, builder, and businessman. Tony was previously a valuable Board member (and Vice President) from 2003 to 2011, being instrumental in the building of the "new" Club which opened in 2009. He continues to be heavily involved in ongoing building works and renovations. Pursuant to rule 32.2 of the club's constitution, the Board have determined to appoint Tony to fill the casual vacancy due to his building expertise, and he's a welcome addition to the Board of Directors.

Director's Meetings

The number of Directors' meetings (including special meetings) and number of meetings attended by each of the Directors of the company during the financial year are:

Director	Directors' Meetings		Special Meetings	
	A	B	A	B
W E Drury	12	13	3	3
S T Law	11	13	3	3
A J Ireland	13	13	3	3
A I Steel	9	11	2	2
P AJ Warren	11	13	2	3
A D Hopper	11	13	1	3
J J Broughton	12	13	3	3
A W Ingold	3	3	2	2

Note: All Directors are not required to be in attendance at all special meetings called.

A - Number of meetings attended.

B - Number of meetings held during the time the Director held office during the year.

Principal activities

The principal activities of the Company during the year were:

*Conduct of a Registered Club.

There were no significant changes in the nature of the Company's principal activities during the financial year.

The operating profit was \$2,715, 918 (2020 \$138,206) after a deferred tax adjustment of \$56,136 (2020 \$4,220 deferred tax).

Auditors Independence Declaration

A copy of the Auditor's Independence Declaration as required under s.307C of the Corporations Act 2001 is included in page 4 of this financial report and forms part of the Director's Report.

Directors' Report

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Dividends

As the company is precluded from paying a dividend to its members, no dividend has been paid or recommended.

State of Affairs

In the opinion of the Directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the financial report.

Events Subsequent to Balance Date

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect significantly the operations of the company, the results of those operations, or the state of affairs of the company in subsequent financial years.

Directors' Indemnity and Insurance Premiums

Directors' and Officers indemnity premiums amounting to \$1,838 (2020 \$1,759) have been paid by the Company during the year for Directors' and Officers' liability insurance. The insurance is in respect of legal liability for damages and legal costs to a maximum of \$5,000,000 arising from claims made by reason of any omission or act (other than dishonesty) by them whilst acting in their individual or collective capacity as Directors or Officers of the Company. The Company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the Company indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings.

Directors' Benefits

Since the end of the previous financial year no Director of the company has received or become entitled to receive any benefit by reason of a contract made by the company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest other than in respect of Mr W E Drury, Director of Ulladulla Printing Service Pty Ltd \$17,583 and Mr A W Ingold, owner of Tony Ingold Plumbing \$38,306.

Dated at Ulladulla this 18th day of October 2021.

Signed in accordance with a resolution of the Directors.



President: _____

W E Drury
Director



Vice - President: _____

S T Law
Director

Auditor's Independence Declaration

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

In accordance with the requirements of section 307C of the Corporations Act 2001, I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2021 there have been:

* no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

* no contraventions of any applicable code of professional conduct in relation to the audit.

BSP Advisory Group



M D Burcher

Dated at Ulladulla this 1st day of October 2021

Statement of Comprehensive Income

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

	NOTES	2021	2020
Income			
Revenue from Ordinary Operations	2	12,605,985	9,857,010
Total Income		12,605,985	9,857,010
Expenses			
Cost of Sales		2,377,785	2,055,758
Bar, Function & Bottle Shop Expenses		452,057	418,234
Poker Machine Expenses		1,860,483	1,315,015
Tab and Keno Expenses		163,225	174,349
Civic Centre Expenses		190,846	193,132
Local Express Expenses		-	180,209
Civic Centre Cafe Expenses		266,298	205,651
Restaurant Expenses		996,882	821,211
Entertainment Expenses		61,628	284,239
Occupancy Expenses		634,100	612,388
Administrative Expenses		932,765	900,300
Amortisation		8,752	7,970
Depreciation Expense	3	951,720	1,093,738
Borrowing Costs Expense	3	85,832	164,396
Other Expenses from Ordinary Activities		851,557	1,281,884
Extraordinary Items	22	-	14,550
Total Expenses		9,833,930	9,723,024
Profit From Ordinary Activities before Income Tax Expense		2,772,054	133,986
Income Tax Expense			
Income Tax Expense		56,136	(4,220)
Profit from Ordinary Activities after Income Tax Expense		2,715,918	138,206
Total Comprehensive Income		2,715,918	138,206

This report is to be read in conjunction with the notes to the financial statements.

Statement of Changes in Equity

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

	2021	2020
Equity		
Retained Earnings		
Retained Earnings B/Fwd	9,889,638	9,751,432
Current Year Earnings	2,715,918	138,206
Other Comprehensive Income	-	-
Total Retained Earnings	12,605,556	9,889,638
Asset Revaluation Reserve		
Asset Revaluation Reserve B/Fwd	4,467,530	2,258,771
Other Comprehensive Income	-	2,208,759
Total Asset Revaluation Reserve	4,467,530	4,467,530
Total Equity	17,073,086	14,357,168

This report is to be read in conjunction with the notes to the financial statements.

Statement of Financial Position

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

	NOTES	30 JUN 2021	30 JUN 2020
Assets			
Current Assets			
Cash & Cash Equivalents	6	1,372,407	1,971,154
Trade & Other Receivables	7	52,534	237,249
Inventories	8	299,430	259,709
Other Current Assets	9	250,463	111,800
Total Current Assets		1,974,834	2,579,912
Non-Current Assets			
Property, Plant & Equipment	10	18,185,858	18,435,512
Intangible Assets	11	599,199	599,199
Deferred Tax Assets	5	25,510	27,530
Total Non-Current Assets		18,810,567	19,062,241
Total Assets		20,785,401	21,642,153
Liabilities			
Current Liabilities			
Trade & Other Payables	12	936,845	1,650,523
Interest Bearing Liabilities	13	78,000	548,000
Deferred Tax Liabilities	5	45,800	-
Current Tax Liabilities	5	8,316	(8,946)
Provisions	14	595,710	696,737
Total Current Liabilities		1,664,671	2,886,314
Non-Current Liabilities			
Interest Bearing Liabilities	13	1,978,067	4,355,429
Provisions	14	69,577	43,242
Total Non-Current Liabilities		2,047,644	4,398,671
Total Liabilities		3,712,315	7,284,985
Net Assets		17,073,086	14,357,168
Equity			
Retained Profit / Accumulated Losses		12,605,556	9,889,638
Asset Revaluation Reserve		4,467,530	4,467,530
Total Equity		17,073,086	14,357,168

This report is to be read in conjunction with the notes to the financial statements.

Statement of Cash Flows

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

	NOTES	2021	2020
Cash Flows From Operating Activities			
Cash Receipts in the Course of Operations		12,788,580	10,674,567
Cash Payments in the Course of Operations		(9,763,132)	(8,646,436)
Interest Received		2,119	3,074
Interest Paid		(85,832)	(164,396)
Income Taxes Paid		8,946	23,223
Net Cash Provided by Operating Activities		2,950,681	1,890,032
	NOTES	2021	2020
Cash Flows From Investing Activities			
Proceeds from the Sale of Property, Plant & Equipment		-	-
Payments for Property, Plant & Equipment		(702,066)	(236,329)
Net Cash Used in Investing Activities		(702,066)	(236,329)
	NOTES	2021	2020
Cash Flows from Financing Activities			
Proceeds from Borrowings		-	-
Borrowings Repaid		(2,847,362)	(410,138)
Net Cash Used In Financing Activities		(2,847,362)	(410,138)
	NOTES	2021	2020
Net Increase/(Decrease) in Cash Held			
Net Increase/(Decrease) in Cash Held		(598,747)	1,243,565
	NOTES	2021	2020
Cash at the Beginning of the Financial Year			
Cash at the Beginning of the Financial Year	17	1,971,154	727,589
	NOTES	2021	2020
Cash at the End of the Financial Year			
Cash at the End of the Financial Year	17	1,372,407	1,971,154

This report is to be read in conjunction with the notes to the financial statements.

Notes to the Financial Statements

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

1. Statement of Significant Accounting Policies

The accounting significant policies which have been adopted in the preparation of this financial report are summarised below:

a. i) Basis of Preparation

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

It has been prepared on the basis of historical costs and does not take into account changing money values or current valuations of non-current assets.

a. ii) Statement of Compliance

The financial report complies with Australian Accounting Standards, which include Australian equivalent to International Financial Reporting Standards (AIFRS). Compliance with AIFRS ensures that the financial report, comprising the financial statements and notes thereto, complies with International Financial Reports Standards (IFRS).

- The Financial Statements were approved by The Board of Directors.

b. Property, Plant and Equipment - Note 10

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, any accumulated depreciation and any impairment losses.

The depreciable amount of property, plant and equipment excluding freehold land, roadwork and carpark are depreciated over their estimated useful lives.

Depreciation is calculated on poker machines and buildings by the straight line method at depreciation rates of 20% and 2% respectively. Depreciation is calculated on other assets by the reducing balance and straight line methods at depreciation rates of 7.5% to 60%.

c. Recoverable amount of non-current assets valued on cost basis

The carrying amounts of non-current assets valued on the cost basis are reviewed to determine whether they are in excess of their recoverable amount at balance date. If the carrying amount of a non-current asset exceeds its recoverable amount, the asset is written down to the lower amount. The write-down is expensed in the reporting period in which it occurs. Current valuations for land and buildings are carried out every three years.

Where a group of assets working together supports the generation of cash inflows, recoverable amount is assessed in relation to that group of assets.

In assessing recoverable amounts of non-current assets the relevant cash flows have not been discounted to their present value.

d. Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a net basis.

e. Taxation - Note 5*Income Tax*

The Company adopts the liability method of tax effect accounting. Income tax expense is calculated on operating profit adjusted for permanent differences between taxable and accounting income. The tax effect of timing differences, which arise from items being brought to account in different periods for income tax and accounting purposes is carried forward in the balance sheet as a future income tax benefit.

f. Provision for Employee Benefits - Note 14*Annual Leave*

Liabilities for employee benefits for annual leave represent present obligations resulting from employees' services provided to reporting date, calculated at undiscounted amounts based on remuneration wage rates that the company expects to pay as at reporting date including related on costs.

Long Service Leave

Long service leave is provided in respect of all employees with five or more years of service based on current remuneration rates.

g. Inventories - Note 8

Inventories are carried at cost.

h. Trade and Other Payables - Note 12

Liabilities are recognised for amounts to be paid in the future for goods or services received. Trade accounts payable are normally settled within 60 days.

i. Significant Management Judgement in Applying Accounting Policies

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the entity.

j. Interest Bearing Liabilities - Note 13

There are currently 2 bank loans:

\$502,038 comes to term in August 2028

\$1,554,029 comes to term in August 2028

	2021	2020
2. Revenue		
Sale of Goods	5,613,458	4,596,069
Poker Machine Receipts	6,469,562	4,242,386
Commissions	253,309	231,438
Interest Received - Other Parties	2,119	3,074
Member Subscriptions	58,413	50,853
Entertainment Income	2,165	90,042
Advertising Income	-	136,997
Sundry Income	169,458	22,677
COVID Cash Flow Boost Received	37,500	62,500
Insurance Recovery	-	420,973
Total Revenue	12,605,985	9,857,010

3. Profit from Ordinary Activities Before Income Tax Expense Determined After:

Borrowing Costs - Other Persons		
Interest Expense	85,832	164,396
Depreciation of Non-Current Assets		
Buildings	329,377	363,563
Plant & Equipment	234,558	286,982
Poker Machines	387,785	443,194
Total Depreciation of Non-Current Assets	951,720	1,093,738
Loss on Disposal of Fixed Assets	-	401,408
Net Expense from Movements in Provision for Employee Benefits	(28,743)	56,804
	2021	2020

4. Auditors Remuneration

Audit Services	14,560	16,275
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5. Income Tax**a. Income Tax Expense:**

The Income Tax Assessment Act, provides that under the concept of mutuality clubs are only assessed for income tax on the proportion of income derived from non members. In view of this special circumstance it is not appropriate to compare income tax payable with the operating profit as disclosed in the statement of financial performance.

	2021	2020
Income Tax Expense Attributable to Operating profit is made up of:		
Current Income Tax Provision	8,316	-
Future Income Tax Benefit Movement	2,020	(4,220)
Future Income Tax Liability Movement	45,800	-
Total	56,136	(4,220)
	2021	2020

b. Current Tax Liability

Current year's Income Tax Expense on Operating profit	8,316	-
Income Tax Paid	-	(8,946)
Payable/(Refundable)	8,316	(8,946)

c. Deferred Taxes**Future Income Tax Benefit/Liability**

Future income tax comprises the estimated future benefit/liability at the applicable rate of 26% on:

	2021	2020
Provisions for employee benefits not currently deductible		
Provisions for employee benefits not currently deductible	25,510	27,530
	2021	2020

Temporary differences in depreciation

Temporary differences in depreciation	45,800	-
	2021	2020

6. Cash Assets

Cash on Hand	406,867	383,165
Cash at Bank	65,494	87,789
Cash at Bank at Call Investment	900,045	1,500,201
Total Cash Assets	1,372,407	1,971,154

The At Call Investment pay interest at the end of each month at average 0.17% (0.33% 2020).

It is noted that a bank account is held by the club in trust for the Shoalhaven City Council to cover operational expenses for the Civic Centre. The balance at 30 June 2021 was \$35,484.79 which has not been brought to account as this is not an asset of the club.

	2021	2020
7. Trade and Other Receivables		
Sundry Debtors	52,534	237,249
	2021	2020

8. Inventories

Trading Stock - Cost	254,082	214,361
Stores - at Cost	45,348	45,348
Total Inventories	299,430	259,709
	2021	2020

9. Other Current Assets

Prepayments	250,381	111,718
Insurance Claims	82	82
Total Other Current Assets	250,463	111,800

10. Property, Plant and Equipment**Land - at Fair Value**

Freehold Land	479,883	479,883
Roadworks, Carpark & Improvements	3,088,834	3,085,334
Market Value Movement	1,434,783	1,434,783
Total Land - at Fair Value	5,003,500	5,000,000

Buildings - at Fair Value

Club Buildings	11,430,627	11,322,387
Market Value Movement	3,032,747	3,032,747
Accumulated Depreciation	(3,684,511)	(3,355,134)
Total Buildings - at Fair Value	10,778,862	11,000,000

Poker Machines - at Cost

Poker Machines	2,650,936	2,157,128
Accumulated Depreciation	(1,559,329)	(1,189,809)
Total Poker Machines - at Cost	1,091,607	967,319

Plant, Furniture & Motor Vehicle - at Cost

Plant, Furniture & Motor Vehicle	2,915,260	2,818,741
Accumulated Depreciation	(1,603,371)	(1,350,547)
Total Plant, Furniture & Motor Vehicle - at Cost	1,311,889	1,468,193

Total Property, Plant and Equipment

18,185,858	18,435,512
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The independent valuation of the Company's freehold land and buildings carried out on 11th March 2020 on the basis of fair value resulted in a valuation of \$16,000,000. This valuation has been brought to account in the previous financial year.

In the current market conditions, the Directors believe the property, plant & equipment has been recorded at fair value, with no revaluation and no impairment of property, plant and equipment has been or required to be recorded.

Reconciliations of the carrying amounts for each class of property, plant and equipment are set out below:

	2021	2020
Reconciliations		
Land, Roadwork & Carpark		
Carrying Amount at the beginning of the year	5,000,000	4,862,770
(Cost Recovery)/Additions	3,500	137,230
Total Land, Roadwork & Carpark	5,003,500	5,000,000
Buildings		
Carrying Amount at the beginning of the year	11,000,000	9,387,203
(Cost Recovery)/Additions	108,239	1,976,360
Depreciation	(329,377)	(363,563)
Total Buildings	10,778,862	11,000,000
Poker Machines		
Carrying Amount at the beginning of the year	967,319	1,357,363
(Cost Recovery)/Additions	512,073	53,150
Depreciation	(387,785)	(443,194)
Total Poker Machines	1,091,607	967,319
Plant, Furniture & Motor Vehicles		
Carrying Amount at the beginning of the year	1,468,193	1,878,235
(Cost Recovery)/Additions	78,254	(123,060)
Depreciation	(234,558)	(286,982)
Total Plant, Furniture & Motor Vehicles	1,311,889	1,468,193
Total Reconciliations	18,185,858	18,435,512
	2021	2020
11. Intangible Assets		
Poker Machine Entitlement	599,199	599,199
	2021	2020
12. Trade & Other Payables		
Trade Creditors	442,104	574,625
Other Creditors & Accruals	494,741	1,075,898
Total Trade & Other Payables	936,845	1,650,523

13. Interest-bearing Liabilities**Current**

Bank Loan	78,000	548,000
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Non - Current

Bank Loan	1,978,067	4,355,429
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Total Interest-bearing Liabilities

	2,056,067	4,903,429
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2021

2020

14. Provisions**Current**

Employee Benefits - Annual Leave	154,791	179,190
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Employee Benefits - Long Service Leave	83,143	113,822
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Link Jackpots	357,777	403,726
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Total Current	595,710	696,737
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Non - Current

Employee Benefits - Long Service Leave	69,577	43,242
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Total Provisions

	665,287	739,979
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15. Entity Details

The registered office of the entity is:
Milton Ulladulla Ex-Servos Club Limited
212-222 Princes Highway
ULLADULLA NSW 2539

16. Commitments

At 30 June 2021 the Club had committed to upgrade the main switchboard at a cost of \$164,283. This has been completed in the interval between the end of the financial year and the date of this report .

17. Notes to the Statement of Cash Flows

a. Reconciliation of Cash

For the purpose of the Statement of Cash Flows, cash includes cash on hand, at bank and short term deposits. Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to related items in the statement of financial position as follows:

	2021	2020
Reconciliation for cash		
Cash on Hand	406,867	383,165
Cash at Bank	65,494	87,789
Cash at Bank at Call Investment	900,045	1,500,201
Total Reconciliation for cash	1,372,407	1,971,154
	2021	2020

Cash Flow

Net cash Provided by Operating Activities

Profit from Operating Activities After Income Tax	2,715,918	138,206
Loss on Sale of Assets	-	401,408
Deferred Tax Asset Movement	2,020	(4,220)
Deferred Tax Liability Movement	45,800	-
Amortisation	-	-
Depreciation	951,720	1,093,738
Net Cash Provided by Operating Activities Before Change in Assets and Liabilities	3,715,459	1,629,132

Change in Assets and Liabilities During the Financial Year

(Increase)/Decrease in Receivables	184,715	(168,027)
Increase/ (Decrease) in Leave Provisions	(28,743)	56,805
Increase/ (Decrease) in Income Tax Payable	17,262	23,223
(Increase)/ Decrease in Inventory	(39,721)	(4,969)
(Increase)/Decrease in Other Current Assets	(138,663)	(11,952)
Increase/(Decrease) in Creditors and Accruals	(759,628)	365,820
Net Cash Provided by Operating Activities	2,950,681	1,890,032

	2021	2020
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18. Directors Remuneration

Indemnity Insurance Paid on Behalf of Directors	1,838	1,759
Directors Meeting Expenses	2,765	3,219
Directors Training	444	1,660
Total Directors Remuneration	5,047	6,638

19. Financial Instruments

a. Interest Rate Risk

The Company's exposure to interest rate risk and the effective weighted average interest rate for classes of financial assets and financial liabilities is set out below:

	Note	Weighted Average Interest Rate	Floating Interest Rate	Fixed Interest Rate 1 Year or Less	Fixed Interest Rate 1 to 5 Years	Non Interest Bearing	Total
2021							
<i>Financial Assets</i>							
Cash Assets	6	0.17%	965,540	-	-	406,867	1,372,407
Receivables	7	0.00%	-	-	-	52,534	52,534
Total Financial Assets			965,540	-	-	459,401	1,424,941
<i>Financial Liabilities</i>							
Payables	12	0.00%	-	-	-	936,845	936,845
Bank Loan	13	2.47%	78,000	-	1,978,067	-	2,056,067
Total Financial Liabilities			78,000	-	1,978,067	936,845	2,992,912
2020							
<i>Financial Assets</i>							
Cash Assets	6	0.33%	1,587,989	-	-	383,165	1,971,154
Receivables	7	0.00%	-	-	-	237,249	237,249
Total Financial Assets			1,587,989	-	-	620,414	2,208,403
<i>Financial Liabilities</i>							
Payables	12	0.00%	-	-	-	1,650,523	1,650,523
Bank Loan	13	3.22%	548,000	-	4,355,429	-	4,903,429
Total Financial Liabilities			548,000	-	4,355,429	1,650,523	6,553,952

b. Credit Risk

The maximum exposure to credit risk at balance date to recognised financial assets is the carrying amount, as disclosed in the statement of financial position and notes to and forming part of the financial statements.

The Company does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into.

c. Net Fair Values

The carrying amount of financial assets and financial liabilities recorded in the financial statements represents their respective net fair values, determined in accordance with the accounting policies disclosed in Note 1 to the financial statements. No financial assets or financial liabilities are readily traded on organised markets in standardised form.

The aggregate net fair values and carrying amounts of financial assets and the financial liabilities are disclosed in the statement of financial position and in the notes to and forming part of the financial statements.

20. Subsequent Events

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect significantly the operations of the company, the results of those operations, or the state of affairs of the company in subsequent financial years.

21. Related Party Transactions

Since the end of the previous financial year no Director of the company has received or become entitled to receive any benefit by reason of a contract made by the company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest other than in respect of Mr W E Drury, Director of Ulladulla Printing Service Pty Ltd \$17,583 and Mr A W Ingold, owner of Tony Ingold Plumbing \$38,306.

22. Extraordinary Items**2020**

Expenditure on "Extraordinary Items" relates to:			\$
	Organisational Restructure Resulting in Redundancies		14,550

23. Key Management Personnel Compensation

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, is considered key management personnel (KMP).

2021

2020

Key Management Personnel Remuneration

Key Management Personnel Remuneration	317,103	291,981
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Directors' Declaration

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

In the opinion of the Directors of the Company:

1. The financial statements and notes set out on pages 8 to 21 are in accordance with the Corporations Act 2001, including:

a) giving a true and fair view of the financial position of the Company as at 30 June 2021 and performance as represented by the results of operations and cash flows, for the year ended on that date; and

b) complying with Accounting Standards in Australia and the Corporations Regulations 2001; and

c) the financial report also complies with the International Financial Reporting Standards as disclosed in note 1a).

2. There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Dated at Ulladulla this 18th day of October 2021.

Signed in accordance with a resolution of the Directors.



President: _____

W E Drury
Director



Vice - President: _____

S T Law
Director

Independent Auditor's Report to The Members

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Opinion

We have audited the financial report of the Milton Ulladulla Ex-Servos Club Limited (the Entity), which comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, the accompanying financial report presents fairly, in all material respects, (or gives a true and fair view of) the financial position of the Entity as at 30 June 2021, and (of) its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Entity's annual report for the year ended 30 June 2021, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.



Mark D Burcher
BSP Advisory Group Pty Ltd

Chartered Accountants

Dated this 1st day of October 2021

Registered club act

Milton Ulladulla ExServos Club Limited
For the year ended 30 June 2021

Important information for

This Club is by law required to keep a register containing information that relates to the management and financial administration of the Club including:

1. A list of disclosures, declarations and returns made by the governing body and employees of the Club.
2. The salary bands of the Club's top executives.
3. Details of the overseas travel made by the governing body and employees of the Club.
4. Details of loans given by the Club to employees.
5. Details of certain contracts executed by the Club.
6. Salary details of Club employees who are close relatives of a member of the Club's governing body or a top executive.
7. Details of the payments made by the Club for consultant services.
8. Details of legal settlements made by the Club with a member of the governing body or an employee of the Club.
9. Details of legal fees paid by the Club for a member of the governing body or an employee of the Club.
10. The Club's annual gaming machine profit.
11. The amount applied by the Club to community development and support.

AND

The Club must prepare quarterly financial statements for the governing body that incorporate:

1. The Club's profit and loss accounts and trading accounts for the quarter, and
2. A balance sheet as at the end of the quarter.

Members may view the register or the financial statements by written request to the Club.

The Club's financial statements may also be viewed on the Club's website

www.ulladullaexservos.com.au

The Milton Ulladulla ExServos Club Limited
ABN: 90 000 858 364
Email: equiries@ulladullaexservos.com.au